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This was the first year of the new tuition fees regime: a new era has now opened in the funding of teaching in universities. Yet

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Professor Andrew Coates (UCL Mullard Space Science Laboratory) co-authored a study that found that Dione, one of fi Dione,

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The UK's frst robotic surgery training centre opened at University College Hospital in March. The Chitra Sethia Centre for Robotics & Minimal Access Surgery will offer pioneering specialist training to healthcare professionals from all around the world. It will use robotic

Health

In 2012, as well as driving ambitious agendas through its four faculties, the UCL School of Life & Medical Sciences (SLMS) has benefited enormously from the promotion of interdisciplinary working across and beyond the school. Through our Research Domains, we have established a model of partnership working that serves our aim of being an intellectual hub for collaborative scientif c activity.

The success of such cross-faculty research and our commitment to developing ambitious educational strategies has inspired the formation of our Education Domain. This exciting new initiative aims to foster

٥° 0 0 0 UCL launched the Newlife Birth Defects Research Centre (BDRC) in October, which will research different ways to tackle birth defects. The centrepiece of the BDRC, based at the UCL Institute of Child Health, is a newly built £6.5 million laboratory and office space dedicated to researching the causes of birth defects, advancing their diagnosis and treatment and preventing such conditions in the future. The BDRC build was funded through donations to Great Ormond Street Hospital Children's Charity, as part of their 'Bringing Research to Life' campaign.

UCL scientists have discovered a rare genetic mutation that increases the risk of Alzheimer's disease. An international team, led by researchers at the UCL Institute of Neurology, studied data from more than 25,000 people and found a link between a rare variant of the TREM2 gene – which is known to play a role in the immune system – and a higher risk of the disease. The paper, which was published in November, has major implications for understanding the causes of Alzheimer's and is potentially the most infuential gene discovery for the disease in 20 years.

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0 00 . 0 ι Research by UCL students has found that a new type of prostate cancer treatment, which uses sound waves to target individual cancer sites selectively, could provide an alternative to traditional treatment with signif cantly fewer side effects. The study, led by Dr Hashim Ahmed, showed that 12 months after treatment none of the 41 men in the trial had suffered from the common side-effects of conventional treatment and 95% were cancer-free after a year. The research was funded by the Medical Research Council, the Pelican Cancer Foundation and St Peter's Trust

c o c c c c € o o c c A research team from several instit

A research team from several institutions, including UCL, used a new measuring technique to demonstrate how Huntington's disease develops. Scientists led by Professor Sarah Tabrizi (UCL Institute of Neurology) demonstrated that the toxic protein that causes the disease builds up gradually in blood cells. This is the frst time

This year, UCL outlined how we aim to build on the already impressive global reach that we have achieved over the past five years in the new UCL International Strategy 2012–2017. This strategy sets out a bold international agenda and proposes the next steps to be taken to strengthen and enhance UCL's position as a leading global university.

One of the cornerstones of the strategy is to extend our network of international partnerships and collaborations in education, research, business and healthcare, and with the global development sector, governments, charities and philanthropists. This will be achieved by several means, such as extending and deepening relationships with overseas research organisations; developing proposals for China, India and Arab World centres at UCL; and supporting staff to volunteer on international development projects.

Recruiting international staff and students of the highest calibre will also be key to our success and the strategy recommends measures to achieve this, including engaging with the UK government on the development of immigration policy and enhancing support for the induction of thud tio a and z

Global



Global

One of the most interesting developments of my second year in post has been the massive rise of open online courses. Offered free of charge by elite US universities such as Stanford, Harvard and MIT, these courses present a significant institutional challenge and raise students' expectations of UCL's e-learning provision accordingly.

With this in mind, and in line with our desire for leading-edge excellence, we have launched UCL's frst-ever E-Learning Strategy. Broadly, it aims to enhance the quality of e-learning provision in all disciplines; develop seamless technology both online and in physical learning spaces; pilot approaches to the opening and sharing of UCL's online educational resources; and improve the digital literacies of staff and students.

An admirable appetite for e-learning besresources; pro Ú e-learninn staff aarning in and aa essp 1 improve ¬ТНЕ¬¬¬ANDEDUCATIONAÁ•NE¬ЬБА́ЯА́Э МЫХСБЋА-FFBEL@Z•Ð0¬ ¬ùÀÀ¬

Education



language is not English. Using peer tutors, WALS aims to assist international students with their academic writing and speaking. The scheme was devised following an NUS audit, which examined the support for international students within the union and the university itself. Diana Hawk, UCLU's Representations and Campaigns Coordinator (Postgraduate & International), explained: "While the Language Centre offers great paid-for courses, there was nowhere for students to go for less formal support Following discussions ... we decided to set this up as a pilot scheme."

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Every year, the UCL Transition programme hosts an awards ceremony to recognise and celebrate the hard work and commitment of its Transition Mentors. This year's prizewinners, all of whom have made an outstanding contribution to the programme, were Katherine Baulcomb and Frances Perry (UCL Geography), Olivia Borszynska (UCL Planning), Cat Newsham (UCL German), Raphaella Gabrasadig (UCL Classics), KGaatikerahpa Baq haiGabrasadegr (UBbsulj tonatoritotrib 1 Oc ha1, commatrib n contrib Nha(UCOmb Gerhe hjhc 1 Plann h №e. 1 1 Maganaerm 1 EBauli Neha 1 Phann phal Plann he 1 Ba n h n 1 h hj y Ne.i h 1 hi Plann Plan Baup 1 Plann Net B h Baul Nn y he

Education

UCL researchers and graduate students explained how they would tackle some of the world's biggest issues at an event held in October, Audience members at 'Focus on the Positive', organised by UCL's Public Engagement Unit, picked their favourite idea and the winner was given £2,000 to make it come to life. The winner was Dr Kate Ricketts (UCL Medical Physics & Bioengineering). She will work to apply the UK's resources and expertise to help fight cancer deaths in the developing world, which the World Health Organisation predicts will exceed those of HIV/AIDs, tuberculosis and malaria combined by 2017.

A £450,000 gift from the Reuben Foundation will help support 15 UCL undergraduate students from underprivileged backgrounds. Each student will receive £10,000 a year throughout the three years of their studies, which will cover their accommodation and living costs. Five students a year, for the next three years, will be selected by UCL on the basis of their fnancial circumstances.

Α. ο ς ο ος In January 2012, UCL led a successful multi-institutional bid for £5.4 million to fund new PhD studentships. The Minister for Universities & Science, David Willetts, announced the funding as part of a UK-wide investment of £67 million in postgraduate training and development in the biosciences. The award is for 18 four-year studentships a year, for the next three years. An integral element of the programme is the requirement for students to undertake a three-month professional internship outside of the lab. to widen their experience of the areas of work in which they can apply their PhD skills and training. Destinations for these internships will include policy-makij

Enterprise

This year has seen the implementation of UCL's enterprise strategy continue apace, with a number of notable successes that provide more evidence than ever that enterprise touches every aspect of our mission. It is also clear that there is an appetite within the UCL community to engage in a broader range of enterprising activities to enhance research and education and to broaden the impact of our work.

During 2012, the public profle of enterprise at UCL has increased signif cantly, with press coverage across the national media and beyond. It was fitting that a UCL spin-out company – Space Syntax – hosted the announcement by the Secretary of State for Business, Innovation & Skills, Vince Cable, of Impact Acceleration Accounts, designed to ensure the faster passage of technology and research outcomes from the lab to the marketplace.

This year has also seen the eyes of the world rest upon east London. Aside from the Olympicp also Asideld ° t

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In January, UCL, Imperial College London and Intel agreed to establish an Institute for Sustainable Connected Cities. The institute aims to explore new technologies and how they can be used to enhance the sustainability of cities and their inhabitants' quality of life. The three parties signed an agreement at 10 Downing Street to confirm the joint venture formally. Speaking afterwards, David Willetts, Minister of State for Universities & Science, commented: "It brings together leaders from the academic and business worlds and, using London as a test bed, will provide exciting new commercial opportunities to find technological solutions to everyday problems."

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UCL won a contract in May to help internationalise the internet UCL Arts & Humanities and UCL Consultants Ltd are now providing expertise to help internet users create full web addresses using non-Latin script names. ICANN - the Internet Corporation for Assigned Names and Numbers, which coordinates the internet's addressing system – initiated the change, which aims to open up the internet New addresses will be available in a number of languages, including Arabic, Chinese, Hindi, Japanese and Russian. The project leader is Chris Dillon, Research Associate in Linguistic Computing in the Faculty of Arts & Humanities, whose rare combination of linguistic and computer skills allowed UCL to beat competition from a number of high-profle organisations.

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Institute of Archaeology turns 75

In January, the UCL Institute of Archaeology began its 75th birthday celebrations. The anniversary was marked by a visit from the Princess Royal and a series of lectures including the institute's 75th Anniversary Lecture, given by Professor Daniel Lord Smail (Harvard University) entitled 'History and the *Pre*: Perspectives on the Structure of Depp Historical Arguments'. Throughout the year the institute also hosted *Question Time*-style debates regarding the role of archaeology in the modern world, and a series of exhibitions about the institute's history.

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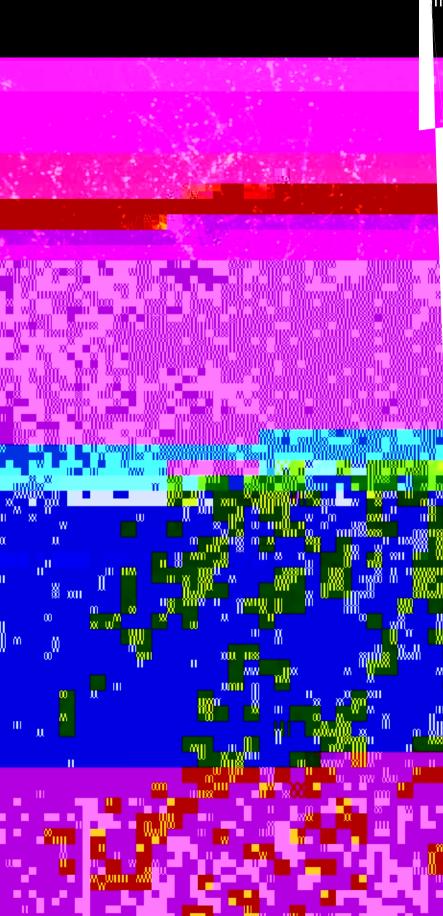
2012 marked 200 years since the birth of Charles Dickens. A panel debate in March by the UCL Institute f . helpedthe

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10 years of student volunteering

To celebrate the 10th anniversary of the Volunteering Services UnitatUCL, the South Cloisters hosted an exhibition of photographs showing some of the vast number of volunteering projects thatUCL students have been involved with over the past decade. In 2002, UCL and UCL Union set up the Volunteering Services Unit (VSU) to connect students with community projects across London. Since then, the VSU has grown to be one of the biggest departments of its kind in the UK and has helped more than 6,000 UCL students get involved with volunteering.





UCL has outstanding intellectual and cultural

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Thousands of UCL students, staff, local residents and visitors came together this summer to enjoy the London 2012 Olympics, thanks to a

600 c ۲'n In February, international law frm Freshfelds Bruckhaus Deringer entered into a partnership with the UCL Faculty of Laws to provide two scholarships per year for law students from less socially and economically privileged backgrounds. As well as providing fnancial support, the scheme will see Freshfelds offer chosen candidates eight weeks' paid work experience per academic year and the guarantee of a training contract interview Successful students will beneft from a grant covering the full cost of law school.

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The UCL Bartlett Faculty of the Built Environment announced a £100,000 fund to encourage postgraduate applicants from a broader social background. The funding was initially available as 20 £5,000 studentships for those who ste 1 £5,0° y a° he

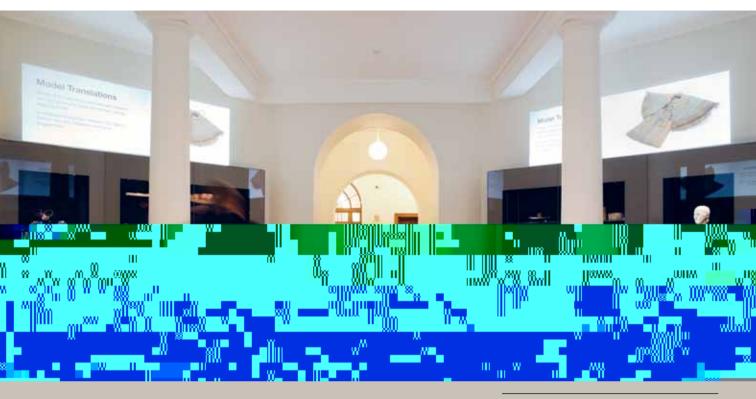
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In October, UCL hosted a three-day celebration of all things green in the quad and south cloisters. Each day of Green Week UCL had a different theme, with stands and activities to refect this. 'Food Day' demonstrated how to make a difference with the food you eat, 'Materials Day' explored how items can be reused, and 'Transport Day' taught people about different ways of travelling to UCL. Highlights of the event included free cycle maintenance and a live demonstration of how to make veggie burgers.

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Operations



During 2011/12, we undertook an extensive consultation of staff working in professional service roles at UCL, culminating in two presentations addressed by the Provost and attended by approximately 500 staff. As a result of this exercise, we have adopted a vision for professional services at UCL:

- · Enabling excellence for London's global university
- We will transform the staff and student experience by delivering excellent, effcient and integrated professional services
- We will use our expertise to bring creative solutions to meet UCL's ambition.

While there is always room for improvement and innovation, I believe that we are already substantially working towards this vision, and I am grateful for the hard work, commitment and enthusiasm for UCL shown by colleagues across the institution. There is only space to give a few examples here.

Developments in the estate have been a major focus in the year, with planning for the new student centre moving forward, together with the establishment of Hubs, the first to be in the Cruciform, which will enhance the spaces for private and group study for students at UCL.

Planning for our new university quarter in Stratford, which will secure UCL's space requirements for the next generation and offer exciting opportunities to contribute to the development of

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Newham, is well underway. Meanwhile, our excellent team in Development & Alumni Relations osq Relations the Relat



ିଷ ୁ ୦ UCL Vice-Provost (Operations)

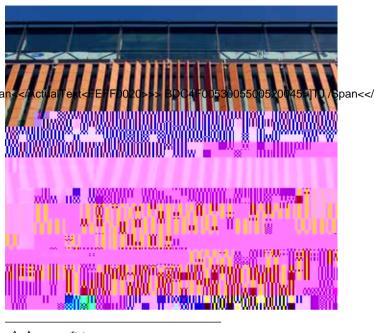
6 0 0 ٢ ٥ 0 ι In 2012, UCL successfully completed the frst stages of its Bloomsbury Masterplan. Launched in 2011, the masterplan is working towards the 10-year transformation of the university's core estate. Among this year's developments were the refurbishment of the Flaxman Gallery, the newly ftted Octagon Gallery, a new home for the Information Services Division at 1 Eversholt Street, and the opening of the UCL Institute of the Americas at 50-51 Gordon Square.

UCL's Organisation and Staff Development launched a new professional development programme this year. Based on a major review of staff requirements, the new programme assists development in areas including leadership, fnance, project management, resilience, communication skills and personal effectiveness. There are also a number of popular researcher-specif c courses in targeted coursesincluding effectiveness. programmefi Thereprogramme a courses also

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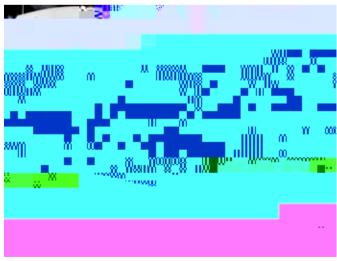
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In May, and two years ahead of schedule, UCL announced the closure of the fundraising campaign it launched in 2004, ha ahead 410053Span<</4041004900530049004E0047>Tj /Spa



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FINANCIAL HIGHLIGHTS 11/12

CONSOLIDATED INCOME & EXPENDITURE ACCOUNT	2012 £m	2011 £m
Funding Council grants	198.3	203.3
Academic fees and support grants	208.5	172.2
Research grants and contracts	300.7	283.4
Other operating income	156.8	138.3
Endowment income and interest receivable	6.9	5.2
Total income	871.2	802.4
Share of income from joint ventures	(2.5)	(0.8)
NET INCOME	868.7	801.6
TOTAL EXPENDITURE	843.4	777.4
Share of operating loss in joint ventures and associates	(1.5)	(0.6)
Gain on acquisition	4.8	-
(Loss)/proft on disposal of tangible fxed assets	(1.0)	5.8
Loss on disposal of fxed asset investments	(0.3)	-
Minority interest	(0.1)	— (О Г)
Transfer to accumulated income within specific endowments	(0.9)	(0.5)
SURPLUS FOR THE YEAR	26.4	28.9
CONSOLIDATED BALANCE SHEET		
Fixed assets	686.5	660.7
Endowment asset investments	72.4	72.7
Net current assets	67.5	55.3
Total assets less current liabilities	826.4	788.7
Non-current liabilities and provisions	(75.4)	(77.3)
Provision for liabilities and charges	(0.6)	(77.5)
Netpension liability	-	(4.7)
TOTAL NET ASSETS Represented by:	750.4	706.7
Deferred grants	394.5	374.1
Endowments	72.4	72.7
Reserves	283.5	260.1
Minority interest	-	(0.2)

To read the 2011/2012 Financial Report in full, go to: www.ucl.ac.uk/fnance/fnance_docs/report_accts

Royal Astronomical Society

Honorary Fellowships

American College of Surgeons

ι Professor Lewis Spitz (UCL Institute of Child Health)

British Science Association

L Professor Andrea Sella (UCL Chemistry)

Institute of Physics

L A o o o Professor Sir Michael Pepper (London Centre for Nanotechnology)

Honorary Doctorates

University of Gothenburg

ر ۲۰ ۲۰۰۵ Professor Stephen Porter (UCL Eastman Dental Institute)

Wellcome Trust

د متلق م Professor Ray Dolan (Wellcome Trust Centre for Neuroimaging at UCL)

Professor Annette Dolphin (UCL Pharmacology)

Professor Gabriel Waksman (UCL Structural & Molecular Biology/Birkbeck College)

Professor Elizabeth Fisher (UCL Institute of Neurology)

Dr Karen Page (UCL Mathematics)

UCL Review 2012

UCL Honorary Degrees

Baron Peter Piot

Honorary Doctorate of Science (DSc (Med)) Director and Professor of Global Health, London School of Hygiene & Tropical Medicine

Sir Cyril Chantler Honorary Doctorate of Science (DSc (Med)) Chair, UCL Partners

Professor Donald Dingwell Honorary Doctorate of Science (DSc) Secretary-General, European Research Council

Professor Dame Julia Higgins Honorary Doctorate of Science (DSc) Research Investigator (Emeritus Professor) of Polymer Science, Imperial College London

The RtHon Lady Justice Hallett Honorary Doctorate of Law (LLD) Judge, Royal Court of Appeal

Alan Hollinghurst Honorary Doctorate of Literature (DLit) Novelist

UCL Honorary Fellowships

Dr Mary Cotes Former Member, Scientifc Staff (MRC) Clinical Research Centre

Professor Andrew Holmes Laureate Professor of Chemistry, University of Melbourne; CSIRO Fellow, CSIRO Division of Materials Science and Engineering; Emeritus Professor and Distinguished Research Fellow, Imperial College London

HE Sheikh Mohamed Bin Issa Al Jaber Founder and Chairman, MBI Al Jaber Foundation

Professor AK Azad Khan President, Diabetic Association of Bangladesh; President, Bangladesh Endocrinology Society; Honorary President (for li ege Resea;

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UCL Institute of the Americas Chair of Latin American Politics Professor Kevin Middlebrook

Chair of Sociology Professor Maxine Molyneux

Chair of US Studies Professor Iwan Morgan

UCL Applied Health Research Chair of Health Care Organisation & Management Professor Naomi Fulop

UCL Institute of Archaeology A * なっくっし Professor Mike Parker-Pearson

UCL Bartlett School of Architecture Chair of Urban Design Professor Peter Bishop

UCL Bartlett School of Construction & Project Management Chair of Built Environment Foresight Professor Tim Broyd

Chair of Management of Projects Dr Andrew Davies

UCL Bartlett School of Planning Chair of Town Planning Professor Michael Hebbert

Chair of Real Estate Professor Patrick McAllister

Chair of Urban and Regional Planning Professor John Tomaney UCL Institute of Biomedical Engineering Chair of Materials and Society Dr Mark Miodownik

UCL Cardiovascular Science Chair of Medicine Professor Bryan Williams

UCL Cell & Developmental Biology Chair of Human Stem Cell Biology Professor Giulio Cossu

UCL Institute of Child Health Chair of Paediatric Respiratory Medicine Professor Chris O'Callahan

Chair of Economics Professor Alissa Goodman

A ^c A ^c A ^c. Dr Monica Lakhanpaul

UCL Centre for Computational Statistics & Machine Learning Chair of Ecology and Biodiversity Dr Kate Jones

UCL Computer Science Chair of Computer Science Professor Byron Cook

Chair of Computer Science Professor Peter O'Hearn UCL Energy Institute Chair of Energy & Building Performance Professor Paul Ruyssevelt

UCL Genetics, Evolution & Environment

Chair of Computational Systems Biology Professor Nicholas Luscombe

Chair of Biodiversity and Ecosystems Professor Georgina Mace

Chair of Evolutionary and Comparative Biology Dr Judith Mank

UCL History

Chair of Modern British History Professor Margot Finn

UCL Infection & Population Health

Chair of Infectious Disease Epidemiology Professor I Professoý st Chair o Hist o y Ina 1

of History

UCL Anthropology Professor of Anthropology Dr Charles Stewart

UCL Bartlett School of Architecture Professor in Architecture & Design through Production Robert Sheil

UCL Centre for Cardiology in the Young Professor of Cardiovascular Medicine Dr Perry Elliott

UCL Chemistry Professor of Organic Chemistry Dr Alethea Tabor

UCL Civil, Environmental & Geomatic Engineering Professor of Geoinformatics Dr Tao Cheng

UCL Computer Science Professor of Visual Computing Dr Jan Kautz

UCL Developmental Science Professor of Communication Science & Language Therapy Dr Wendy Best

UCL Earth Sciences Professor of Climate Physics Dr Seymour Laxon

UCL Economics Professor of Economics Dr Pedro Carneiro

Electronic & Electrical Eng Professor of Semiconductor Photonics Dr Huiyun Liu UCL English Language & Literature Professor of English Literature Dr Peter Swaab

UCL Epidemiology & Public Health Professor of Epidemiology and Medical Statistics Dr Rebecca Hardy

UCL Genetics, Evolution & Environment Professor of Biogerontology Dr David Gems

UCL Haematology Professor of Haematology Dr Amit Nathwani

UCL Hebrew & Jewish Studies Professor in Middle Eastern and Mediterranean Studies Dr Neill Lochery

UCL History Professor of Modern History Dr Axel Korner

UCL History of Art Professor in History of Art Dr Rose Marie San Juan

UCL Infection Professor of Medical Microbiology Dr Timothy McHugh

Professor of Microbiology Dr Peter Wilson

UCL Infection & Population Health Professor of Epidemiology Dr Kholoud Porter

UCL Institute of Archaeology Professor of Archaeobotany Dr Dorian Fuller

UCL Institute of Child Health

Professor of Clinical and Molecular Genetics Dr Maria Bitner-Glindzicz

Professor for Molecular Genetics Dr Stephen Hart

Professor of Paediatric Neuroscience Dr Rodney Scott

UCL Institute of Ophthalmology Professor of Molecular Ophthalmology Dr Andrew Webster

UCL Internal Medicine Professor of Respiratory Infection Dr Jeremy Brown

UCL Linguistics Professor of Linguistics Dr Andrew Nevins

UCL Mechanical Engineering Professor of Marine Power Systems Dr Richard Bucknall

Professor of Fluid Mechanics Dr Ian Eames

Professor of Ultrasonics Dr Nader Saffari

UCL Medical Physics & Bioengineering Professor of Medical Image Computing Dr Sebastien Ourselin

UCL Metabolism & Experimental Therapeutics Professor of Molecular Cell Biology Dr Margaret Ashcroft

Professor of Biomedical Imaging Dr Mark Lythgoe **UCL Neonatology**

Professor of Perinatal Neuroscience Dr Nicola Robertson

UCL Ocular Biology Professor of Retinal Stem Cell Biology and Therapeutics Dr G Ioria Limb

UCL Oncology Professor of Cancer Medicine Dr Jeremy Whelan

UCL Physics & Astronomy Professor of Physics Dr Jonathan 1 o Dr

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People



Faculty (refects faculty structure before August 2012)	Academic and research staff (as of 30 April 2012)	Undergraduate students (2011/12)	Graduate students (2011/12)
UCL Arts & Humanities	328	2,157	1,075
UCL Brain Sciences	1,249	722	1,457
UCL Built Environment	355	570	1,241
UCL Engineering Sciences	667	2,049	1,642
UCLLaws	137	528	458
UCL Life Sciences	798	1,183	486
UCL Mathematical & Physical Sciences	754	2,187	677
UCL Medical Sciences	1,257	1,773	1,342
UCL Population Health Sciences	1,092	64	815
UCL Social & Historical Sciences	621	2,539	1,894
Total	5,277 ೪ ಆ	13,772	11,087

Leadership

UCL Officers

ና 'ኃ The Master of the Rolls

د. ۲۰ م. Professor Malcolm Grant

Members of UCL Council:

L Ms Anne Bulford (Treasurer to 30/09/12) Ms Philippa Foster-Back Mr Rob Holden (to 30/9/12) Mr Mark Knight Mr Simon Melliss (from 01/01/12) (Treasurer from 01/10/12) (Treasurer from 01/10/12) Ms Catherine Newman (to 30/09/11) Mr Ven Balakrishnan (from 01/01/12) Ms Vivienne Parry (Vice-Chair) Ms Katharine RMs KeoBF00100011000F00110012000[#80 1 19:0200 1 19:0208 1 19:0208 Paratolog00808 pteMC 80:00080 pteMC 80:00080 ptemperses

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