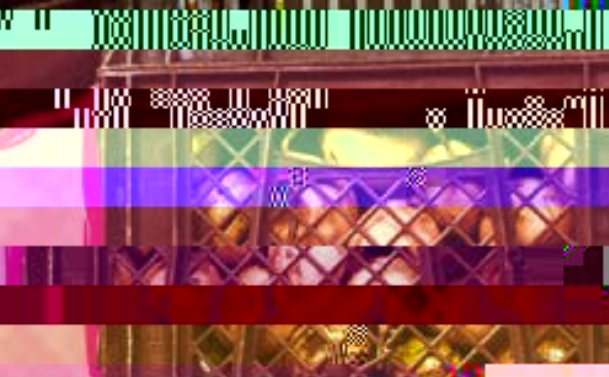


**PATRIMONIO
VIVO**

Trayectorias | *Historias y espacialidades
de los movimientos migratorios en Moravia*

Trajectories | *Stories and spatializations
of the migratory movement in Moravia*

Cuidado Care



Verónica Sanjeira

Moravitas



coorvite

coorvite

coorvite



dbu

AUGL

THE EAST-EST



Moravia

Converse

Converse

Converse

Converse

& X L G D&GDRU H

6 \ V W H P V R I & D U H L Q 0 R U D Y L D

6 L V W H P D V G H D W H Q F L μ Q H Q 0 R U D Y L

% X L O G L Q J : H O F R P L Q J L Q I U D V W U X F W X U H V I R U

& R Q V W U X F F L μ Q G H U H G H V H L Q I U D H V W U X F W X U

U H V L V W H Q F L D H Q 0 R U D Y L D

4 G U W O \$ D U V T C E V

9 H P R V H O F X L G D G R F R P R X Q D F W R Q H F H V D U L R G H U H V L V W H Q F L D F R O H F

P L J U D F L μ Q W X U L V P R \ G H V S O D] D P L H Q W R H Q 0 R U D Y L D \ H Q H O V H F W R U

H O F X L G D G R H V F U X F L D O H Q O D G H I H Q V D G H O W H U U L W R U L R (V W H L Q I R

S D U D I R U W D O H F H U \ Y L V L E L O L] D U O D V S U £ F W L F D V H [L V W H Q W H V H Q 0 R U D

L Q V H U W D V 6 R E U H O D E D V H G H O

7DEOD GH FRQWELRGR&RQWHQW

4GUWOSPUVTCEV

7DEOD GH FRQWELRGR&RQWHQW

, , QWURGXFFLμQ JHQHUDO GHO FDSWXOR GH HQMHGRLQWRVGLXDFEULRQ
LWV UHODWLRQ WR /LYLQJ KHULWDJH

, , 'HEDWLHQGR HO FRQFHSWR GH HEDWLDLWJLWKHQFRQEDSWDRI PLJUDWLR

, , , 3U£FWLFDV DVLVWHQFLDOHV HQ 0RUDYLD WDDMHFWDFWLDLFDKILVWQURU
WUDMHFWRU\ RI FDUH

&RQWH[WR QDFLRQDO DFRQWHFLPLHQWRV HQ &RORPELD TXH DIHFWDURG
1DWLRQDO &RQWH[W (YHQWV LQ &RORPELD WKDW \$IHFWHG WKH 6HWWO
&RQWH[WR ORFDO 3URFHVR GH DVHQWDLPHRQ\FRQQRWH[OLGDREHQVGR
FRQVROLGDWLRQ RI (O 2DVLV
/DV SU£FWLFDV GHO FXLGRH SODFWUDMVSDDREWKHU ZRUGV

, 9 3U£FWLFDV DVLVWHQFLDOHV HQ 0RUDYLD WDDMHFWDFWLDLFDKILVWQURU

&RFLQD RYELOH NLWFKHQ
8Q G'D VLQ \$DEUHLWK QR KXQJHU

9 3UHJXQWD JX'D \ UXWDLRGLRGRQJWLEBQ DQG PHWKRGRORJLFDQ URD

3UHJXQWDXLXG'DQJ TXHVWLRQ
3ODQ GH WUDEDMRHFWHWRGRORJLFDQ URDGPDS

9, 'HVDUUROOR GH OD HVWUDWHJLDHQYHQHSHRQWHB1DWKRFLRFLVRSVSDW

3UHPLVDV GXUDQWH OD UHSURJUHVVWGXRFLLRQ HWSDFRDFR VSDWLDO UHS
(VWUDWHJLDV GHWQDWHYHQVIRJLQWHUYHQWLRQ
+LVWRULDV GH YLGD &DVRV HVSHFÉFRV TXHLLQXWWRULDQD DQSHIFLVEFDV
WKH WKHPH LQWHUYHQWLRQ

9, , 3URSXHVWDV SDUD HO IXW\$URSRVEDQRIBH WRKUDXUEBQ IXWXUH RI

&RQFOX&RQROXVLRQ

*ORVD*ULRVVDU\

, , QWURGXFFLµQ JHQHUDO GHO FDS`WXOR G
* HQHUDO LQWURGXFWRQ WR WKH WRSLF DQ

7KH QHLJKERUKRRG RI 0RUDYLD LV D OLYLQJ KHULWDJH RI PLJUDQ
YDULRXV DFWV RI YLROHQFH VLQFH WKH WKH V 5RPHUR DQG
PDGH XS RI SHRSOH DQG WKHLU ERGLHV JHVWXUHV KDELWV DG
LQVWHDG WKH\ DUH \$FRQVWUXFWHG RYHU WLPH ZLWK H[SHULH
JXDUDQWHHLQJ OLYHOLKRRGV DQG PXWXDO DLG FKDLQV% \$WODV
FDQQRW VXUYLYH UHPRYLQJ WKH ERGLHV WKDW EXLOG WKHP 7KL
2DVLV ZDV IRXQG HG LQ WKH V PDNLQJ LW RQH RI WKH PRVW UHF
FORVH WR WKH WUDQVSRUW WHUPLQDO LV KRPH WR PDQ\ PLJUDQV
ZKLFK PDNHV LW VXVFWHSWLEOH ~~WERU R DQ ODUJR GHO WLHPSR~~ HLWVWUXH KLDG
RXWORRN WR FDUH EURDGHQLQJ WKH SRVVLELOLWLHV EH\RQG ID
7KHVH FROODERUDWLYH FDUH SUDFWLFHV VWHPPLQJ IURP UREXV
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0RUDYLD HV XQ SDWULPRQLR YLYR GH ORV PLJUDQWHV TXH KDQ V
DFWRV GH YLROHQFLD GHVGH OD G«FDGD GH 5RPHUR H ,RQ
HVSDFLRV FRPSXHVWRV SRU SHUVRQDV\ VXV FXHUSR V JHVWRV K
HVW£WLFRV VLQR TXH VH \$FRQVWUX\HQ D OR ODUJR GHO WLHPSR
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HVSDFLRV GH SDWULPRQLR YLYR QR SXHGHQ VREUHYLYLU D OD UH
FDVR GH QXHVVUD £UHD GH DQ£OLVLV (O 2DVLV)XQGDGR HQ OR
UHFLHQWHV GH 0RUDYLD TXH SRU VX SRVLFLµQ FHUFDQD D OD 7HU
TXH HVFDSQ GH OD YLROHQFLD \$ SHVDU GHO IU£JLO WHMLGR G
QDWXUDOHV FRPR LQFHQGLRV \GHVDORMRV VXV KDELWDQWHV D
DPSOLDQGR ODV SRVVLELOLGDGHV P£V DOO£ GH ORV O`PLWHV IDPL
SU£FWLFDV GH FXLGDGR FROHFWLYR SURYHQLHQWHV GH SRGHURV
KD VRVWHQLGR D 0RUDYLD 3RU WDQWR PLUDPRV FµPR HVWDV DF

, , 'HEDWLHQGR HO FRQFHSWR GHHE DJWLDQFL μQK
FRQFHSW RI PLJUDWLRQ LQ 0RUDYLD

5HXELDFDLμQ 5HORFDWLRQ 5HDVHQWDPLHQWR 5HVHWWO

&RPPXQLW\ 'HËQLWLRQ

7KH SURFHVV RI PRYLQJ 0RUDYLD"V UHVLGHQWV WR D ORFDWLR

'HËQLFLμQ GH &RPXQLGDG

(O SURFHVR GH WUDVODGDU D ORV UHVLGHQWHV GH 0RUDYLD D XQD X

8&/ 7HDP 'HËQLWLRQ

,W LV D SURFHVV WKDW RIIHUV SHRSOH D QHZ KRPH LQ WKH VDPH QH

ËQDQFLDO FRPSHQVDWLRQ +RZHYHU DOWKRXJK UHORFDWLRQ KI

DQG DWWHQWLRQ QHWZRUV WKDW IDPLOLHV KDYH LQ WKHLU SO

WKH\ FRXOG FRXQW RQ LQ 0RUDYLD

(TXLSR 8&/ 'HËQLFLμQ

(V XQ SURFHVR TXH RIUHFH D ODV SHUVRQDV XQ QXHUR KRJDU HQ

FRPSHQVDFLμQ HFRQμPLFD 6LQ HPEDUJR DXQTXH OD UHXELDFDL

@@`WHWHUF S Y WD &~e ` KDYH LQ

'HËQLFLµQ GH &RPXQLGDG

(V HO SURFHVR GH WUDVODGDU D ORV UHVLGHQWHV GH 0RUDYLD D
HVWH PRYLPLHQWR JHQHUDOPHQWH VH SURPHWH SHUR UDUD YH
YLYLHQGDV TXH OD PD\RU`D GH ODV YHFHV QR FXHQWDQ FRQ HO W
XELFDGDV HQ OXJDUHV TXH DIHFWDQ VX DFWLYLGDG HFRQµPLFD \ T
P£V FHUFDQR

8&/ 7HDP 'HËQLWLRQ

,W LV WKH SRSXODWLRQ WUDQVIHU SUHVXUHG E\ LQIUDVWUXFWXUH GH
FLW\ WKDW LGHDOO\ VKRXOG JXDUDQWHH WKH DUULYDO RI D KRPH DQG
KRXVLQJ DQG GHFHQW KDELWDW ZKLFK \$OORZ WKH KXPDQ HFRQRPLF

(TXLSR 8&/ 'HËQLFLµQ

(V HO WUDVODGR GH OD SREODFLµQ SUHVLRQDGR SRU GHVDUUROORV G
GH OD FLXGDG TXH LGHDOPHQWH GHEHU`D JDUDQWLJDU OD OOHJDGD G
FDUDFWHU`VWLFDV GH YLYLHQGD \ K£ELWDW GLJQR TXH SHUPLWDQ HO
IDPLOLDV UHDVHQWDGDV

3REODPLHQWR 6HWWOHPHQW

'HËQLFLµQ GH &RPXQLGDG

'HVDKXFLR (YLFWLRQ
&RPPXQLW\ 'HĚQLWLRQ

&RPR KDELWDQWHV GH 0HGHOO`Q TXLHQHV FRQVWUXLPRV 0RUDYLD GH
VRPRV GXH³RV \ SRU HVR QRV GHEHPRV LU SDUD PHMRUDU OD FLXGDG Q
SRU OD DGPLQLVWUDFLµQ PXQLFLSDO 6H WUDWD GH OD DFFLµQ TXH GH
WHUULWRULR SRU PHGLR GH OD IXHJD VLQ TXH H[LVWD XQ HMFHFLFL
GHUHFKR V \ QHFHVLGDGHV

&RPPXQLW\ 'HËQLWLRQ

\$V LQKDELWDQWV RI 0HGHOO`Q WKRVH RI XV ZKR KDYH EHHQ EXLOGLQJ
QRW RZQHUV DQG WKDW LV ZK\ ZH PXVW JR WR LPSURYH WKH FLW\ PDN
DGPLQLVWUDWLRQ QRW ZRUWK\ HQRXJK WR VWD\FORVH WR WKH FLW\F
SRSXODWLRQ JURXS IURP LWV WHUULWRU\E\ IRUFH ZLWKRXW D SULRU
DQG QHHGV

8&/ 7HDP 'HËQLWLRQ

)RUFHIXO UHPRYDO ZLWKRXW FDUH RU UHJDUG RI WKH SHRSOH OLYL
(TXLSR 8&/ 'HËQLFLµQ
HOLPLQDFLµQ IRUJRVD VLQ FXLGDGR QL FRQVLGHUDFLµQ GH ODV SHU

'HVSODJDPLHQWR 'LVSODFHPHQW

&RPPXQLW\ 'HËQLWLRQ

'LVSODFHPHQW LQ &RORPELD RFFXUV ZKHQ SRSXODWLRQ JURXS
SUHVXUHV WKDW SUHYHQW WKHP IURP VWD\LQJ DQG OHDYH WK

ËQLWLRQ

(O GHVSODJDPLHQWR QRUPDOPHQWH GHEHU`D JHQUHUVH GH PDQ
SURFHVR TXH VLHPSUH REOLJD D ODV SHUVRQDV D DEDQGRQDU VX
YLROHQFLD \ VLQ SRGHU KDFHU YLGD FRWLGLDQD HQ VXV OXJDU

0LJUDFLμQ 0LJUDWLRQ

&RPPXQLW\ 'HĒQLWLRQ

0RYHPHQW RI SHRSOH ZKR YROXQWDULO\ VHHN WR LPSURYH WKHLU TX

'HĒQLFLμQ GH &RPPXQLGDG

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8&/ 7HDP 'HĒQLWLRQ

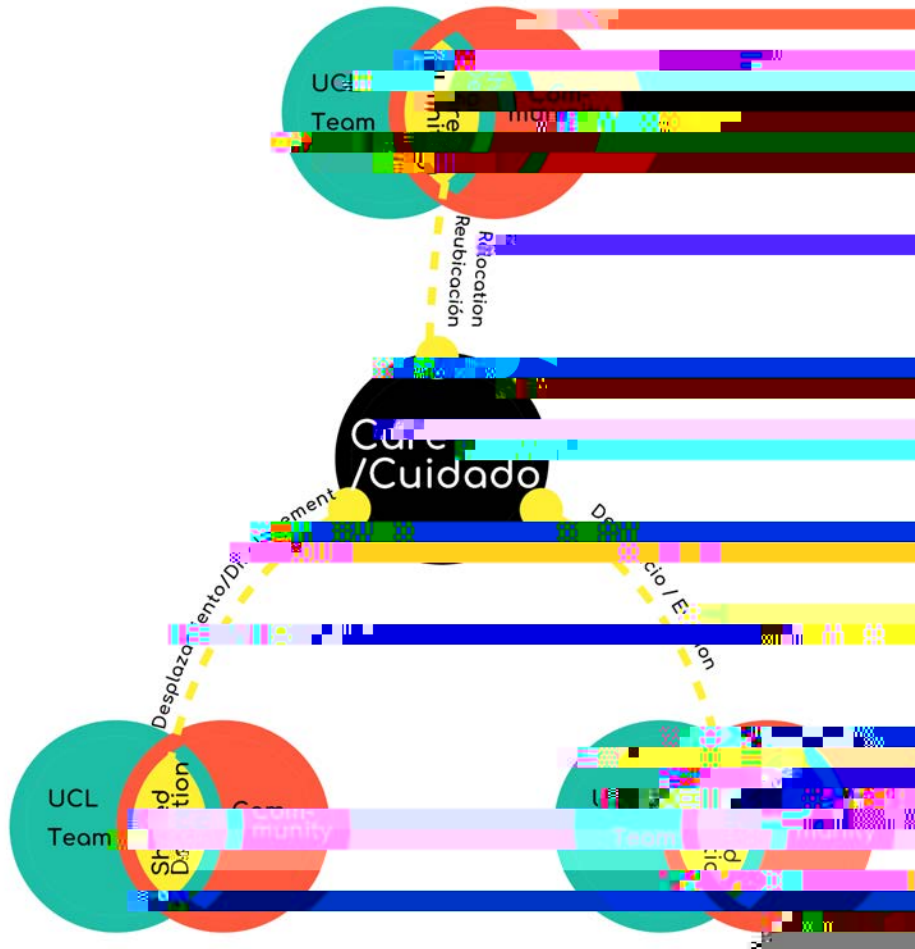
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'HĒQLFLμQ GHO HTXLSR 8&/

0RYLPLHQWR GH SHUVRQDV FRQ VXV FXOWXUDV GH XQ OXJDU D RWUR

GHVSODJDPLHQWR



&XLGDGR &DUH

&DUH LV D UHODWLRQDO SURFHVV LQ 0RUDYLD FDUH LV HPERGLHC
ZHDIYH DQG PDLQWDLQ FRPPXQLW\ QHWZRUNV WKURXJKRXW YDU
WUDMHFWRULHV 0RUDYLD"V FDSDFLW\ RI UHVLVWDQFH WR GLVS
ZHOFRPH DQG NHHSLQJ WKH FRPPXQLW\ DOLYH ZKLFK QRW RQO
QHWZRUN LWELQGDGR SRU UWXQLW\ WKDW FRXOG EXLOG WKH ORF
GLJQLĚHG OLYHOLKRRG DQG DYRLG EHLQJ HYLFWHG
(O FXLGDGR HV XQ SURFHVR UHODFLRQDO HQ 0RUDYLD HO FXLGD
FRQWLQXDV TXH WHMHQ \ PDQWLHQHQ ODV UGHV FRPXQLWDU
GHVSODJDPLHQWR GHVDORMR \ FDPFLR TXH VH SURGXFHQ /D F
0RUDYLD VH PDQLĚHVWD SRU WDQWR HQ VX FDSDFLGDG GH DFRJ
FHQWUD HQ HO IRUWDOHFLPLHQWR GH OD UHG GH DWHQFLμQ VRFLD
GR&!RQ \

,,, 3U£FWLFDV DVLVWHQFLDOHV HQ 0RUDYLD
&DUH SUDFWLHV LQ 0RUDYLD KLVWRULFDO

:H EHJDQ ZLWK D UHWURVSHFWLYH ORRN WKDW ZRXOG DOORZ XV
EHWZHHQ PLJUDWRU\ PRYHPHQWV DQG WKH FDUH DFWLRQV WKDW
PDLQO\ WKRVH UHODWHG WR WKH FRQVROLGDWLRQ RI WKH
SULPDULO\ DFWLYLWLHV UHODWHG WR WKH VHOI FRQVWUXFWLRQ
WKH PHUJHU RI QHLJKERUKRRG FRPPLWWHHV DQG FRRSHUDWLYHV
UHVROXWLRQ

GLDJUDP

,Q WKLW WLP HOLQH GLDJUDP GLDJUDP WKH WLP HV DQG HYHQ
ORQJ WHUP VRFLDO WUHQQV LQ 0RUDYLD)RU H[DPSOH WKH GLV
WHPSRUDO SKDVHV 2QH LV WKH SHULRG ZKHQ ELSDUWLVD
RI DURXQG WZR PLOOLRQ SHRSOH 7KH RWKHU LV WKH SHULRG
ZDYH RI PLJUDWLRQ

&RPHQJDPRV FRQ XQD PLUDGD UHWURVSHFWLYD TXH QRV SHUPLW

OD FRQVROLGDFLµQ GH FRPLW«V YHFLQDOHV FRRSHUDWLYDV S
UHVROXFLµQ GH FRQÌLFWRV
(Q HVWH GLDJUDPD GH OD O`QHD GH WLHPSR ORV WLHPSRV \ DFR
WHQGHQFLDV VRFLDOHV D ODUJR SODJR HQ 0RUDYLD 3RU HMHPSO
GRV IDVHV WHPSRUDOHV 8QD HV HO SHULRGR FXDQG

LPDJH

7KHVH GLVSODFHG SHRSOH RFFXS\ ODQG RQ WKH RXWVNLUWV RI X
DUHDV XQVXLWDEOH IRU KXPdq VHWWOHPHQWV DQG LQ PDQ\ FDV
YXOQHUDEOH DQG LQ DUHDV RI KLJK JHRORJLFDO DQG HQYLURQPH
WKH GHSDUWPHQW RI \$QWLRTXLD FRPPXQH IRXU \$UDQMXH] LV U
RI SHRSOH

\$QG VLQFH WKHQ WKH VHFWRUV RI 0RUDYLD /RV \$ODPRV DQG 3D
XUEDQLJDWLRQ SURFHVV ZKLFK KDV EHFRPH D JURXS RI KLJKO
FRQGLWLRQV RI RYHUFURZGLQJ KLJK SUHVXUH IRU ODQG XVH
KRXVLQJ KHDOWK SRRU TXDOLW\ RI SXEOLF VHUylfHV DQG KDE

'HFDGHV ,Q WKLV SHULRG YLROHQFH LV H[SHULHQFHG WR D Y
LUUXSWLRQ RI GUXJ WUDIËFNLQJ 7KH DUPHG DFWLRQ RI JXHUULOC

\$JDLQ FRPPXQH EHFPHV WKH UHFLSLHQW RI WKLV SRSXODWLRQ
JURXS RI GHQVHO\ SRSXODWHG QHLJKERUKRRGV ZLWK VLJQL
FRPSOLFDWHG WKH GLIIHUHQW VRFLDO UHODWLRQV DPRQJ WKHL



LPDJH \$IWHU)LUH LQ

7KHHVH DVSHFWV GHPRQVWUDWH WKH SHUPDQHQW WHQVLRQ WKDW
GHIHQG LWV ULJKW WR KDYH GHFHQW KRXLQJ DQG WR UHPDLQ L
PDLQO\ E\ WKH FRPPXQLW\

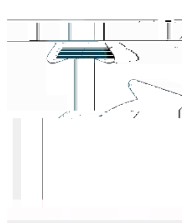
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OHGHOO⁻Q OR HPSHJDURQ D SREODU HQ ORV D³RV /D FRQVWUX
EDUULR ORUDYLD VH FRQYLHUWH HQ XQ IDFWRU GHWHUPLQDQWH
LQVWDOHQ DOO⁻ /OHJDQ IDPLOLDV GH OD ,JXDQD RWUR VHFWRU
GH \$QWLRTXLD HQWUH RWURV GH ELGR D ORV HQIUHQWDPLHQ
GHVSODJDPLHQWR HQ EXVFD GH RSRUWXQLGDGHV HFRQµPLFDV TXI
D LQYDGLU FRPLHQJDQ D OXFKDU FRQWUD OD IXHUJD S¼EOLFD DVH
HQFDUJDURQ GH OD DXWRJHVWLµQ \ HPSHJDURQ D GLYLGLU ORV O
DPDQHFHU HQ ORV ORWHV SDUD FXLGDUORV \ HPSHJDURQ D KDFH
\$GHP£V HO VHFWRU QR WHQ⁻D XQ QRPEUH GH UHFRQRFLPLHQWR
HPSHJDU D OODPDUOR HO 2DVLV GH ELGR D XQD WHOHQRYHOD GH
WRGRV ORV KDELWDQWHV \ ORV QL³RV FRUU⁻DQ D YHUOD HQ XQ PR
HO 2DVLV \ DV⁻ IXH QRPEUDGR

'HVSX«V GH FRQVWUXLU VXV YLYLHQGDV FRPHQJDURQ XQ SURFHVR
DJXD ODV Y`DV OD LJOHVLD HQWUHRWURV FRQ OD SDUWLFXODU
\D LQVWDODURQ HO ¼OWLPR VHUYLFLR TXH IXH HO DOFDQWDULO
DOLPHQWUVH VH UHXQ`DQ HQWUH R IDPLOLDV SDUD KDFHU OD
WHQ`DQ SODQWDFLRQHV GH SO£WDQR \ RWUDV PLQL KXHWDV RW
FXLGDGR \ OD XQLµQ 7DPEL«Q VH FDUDFWHULJD SRU VX KHWHURJH
OD SREODFLµQ HV DIURGHVFHQGLHQWH UHDOLJDQGR DFWLYLGD
PHVD R DSXHVWDV FRPLGD W`SLFD GHO &KRFµ SHLQDGRV

\$V`PLVPR PXFKDV GH ODV SHUVRQDV VH GHGLFDURQ \ VH GHGLFD
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SURFHVR GH FRQVROLGDFLµQ GHO EDUULR VH SURGXMR XQ LQFH
SHVDU GH TXH OD DGPLQLVWUDFLµQ VH FRPSURPHWLµD HQWUHJD
D³RV HVWRV SODJRV QR VH FXPSOLHURQ 3RU HVWH PRWLYR PXFK
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LQFHQGLR TXH GHVWUX\µ FDVL YLYLHQGDV GHO VHFWRU

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GHIHQGHU VX GHUHFKR D WHQHU XQD YLYLHQGD GLJQD \ D SHUPD
SULQFLSDOPHQWH SRU OD FRPXQLGDG

/DV SU£FWLFDV GHO FXLGDGR SODFWULDM VS DO DEWUHVU



ODSV
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FDUH 6RPHWLPHV ZH KDYH ZDONHG ZLWK RXU IHHW RQ W
RQ WKH GLVWDQW YLUWXDOLW\ 6RPHQJRDUDHOSRUDFWLPH
NQRZQ WKH QHZV HPHUJHG IURP WKH QHZ WKH ROG DS
/DQJXDJH



:H GLVFRYHU YDULRXV LQVLJKWV DERXW FDUH SUDFWULWH
ZRUGV KXPDLW\ VSRNH ZHUH ZRUGV RIFDUH ZRUGV WR X
IXOO RI WKHVH ZRUGV :H OHDUQHG WKDW ZH PXVW DO
QHLJKERUKRRG DQG WKH HQYLURQPHQW



0HPRU\
7KURXJK WKH IRRG ZH ZDONHG VHYHUDO SDWKV RIFDU
SURLGH IRRG DQG KRVSLWDOLW\ LV LQ WKH VSLULW RIFDU
EXLOW ZLWK VROLGDULW\ IDEULFV JLYLQJ IRRG ZHOFR
7KH SDWKV RIFDUVWH

/RV FDPLQRV GHO VDERU

9, 3U£FWLFDV DVLVWHQFLDOHV H&D U R U S U Y D E W & D
0RUDYLD &DVH 6WXG\

&RFLQD P R Y E L L O H N L W F K H Q

:KDW LV 0RUDYLD"V &DUH"
&OH\GD !, ZDV ERUQ WKHUH 0RUDYLD
D UHJLRQ FDOOHG &KRFµ DQG EHIRUH
\$QWLRTXLD 7KH\ ZHUH U D W R L Q Q K W E H W D C
DUHD ZKHQ WKHUH ZHUH RQO\ RU KR
WKHUH IRU DURXQG \HDUV , ORYH W
DQRWKHU !PRP " , DOZD\V ZDQW WR FRQ
KRSH WR VHH PRUH SHRSOH JHW IRRG DG
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RI SXEOLF SODFHV :KHQ WKH SDQGHPL
DQG , FUHDWHG D JURXS WKDW ZDV FDOO
ZKLFK ZH FROOHFWHG SHVRV WR



LPDJH &OH\GD
KHOS SHRSOH LQ 0RUDYLD ZLWK IRRG \$QG , DP DOVR ZRUNLQJ RQ V
YHU\ IUHTXHQWO\ MXVW VXSSRUW IRU IRRG FODVVHV VRPH 0RU



:KHQ WKH NLWFKHQ ZDV LQVWDOOHG LV
WR WHDFK FRRNLQJ FODVVHV WKHUH HV
SRYHUW\ 7KH *HUPDQV ZKR ZRUNHG L
UHEXODV HVFDOHUDW\KGHMOWZDLWLW LPDJH
WKH ODFN RI KHDOWK\ RU YHJHWDUL
QHLJKERUKRRG 7KHUHIRUH DFFRUGLQ
KHDOWK\ IRRG FODVVHV SHRSOH NQRZ
IURP KRZ WR HDW DQG PDNH KHDOWK

LPDJH ODV HVFDOHUDV GHO 2DVLV

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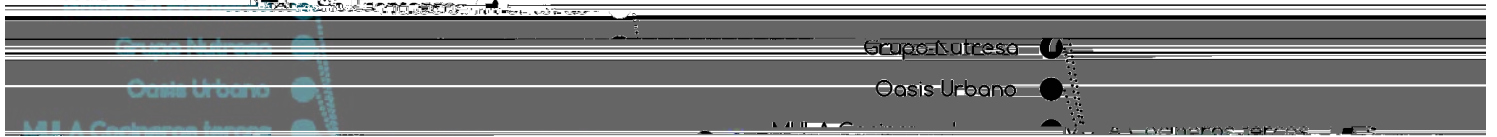
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LPDJH FRFLQD P

LPDJH 3ODWRV VLQ IURQWHUD
([FHSW LW WKH IRRG XVHG E\ PRELOH NLWFKHQ FRPHV LQ VHYH

\$ VXSHUPDUNHW LQ WKH QHLJKERUKRRG
6RPHWLPHV WKH\ ZHQW DVNLQJ WKH GRRU WR GRRU WR WKH
2YLGRL JLYHV WKHP WKH IRRG WKDW LV QRW JRRG HQRXJK
'RQDWLRQV
(O 0HVµQ GH /D

CDCM ●



GLDJUDP

•&X£O HV HO FXLGDGR GH 0RUDYLD"
&OH\GD <R QDF`DOO` 0RUDYLD 0LV SDGUHV HUDQ GH XQD UHJL
HO EDUULR \$QWLRTXLD)XHURQ GH ORV SULPHURV KDELWDQWHV
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FXDO UHFDXGDPRV SHVRV SDUD D\XGDU D OD JHQWH GH 0
WUDEDMDQGR HQ OD FRFLQD PµYLO DXQTXH QR VH XWLOLJD FRQ
DOLPHQWDFLµQ HQ DOJXQDV DFWLYLGDGHV GH 0RUDYLD \HQ 0

&XDQGR VH LQVWDOµ OD FRFLQD IXH XQD GRQDFLµQ VH SUHWHQ
SDUD ORV QL³RV TXH HVW£Q HQ VLWXDFLµQ GH H[WUHPD SREUH]D
UHFRQVWUXFFLµQ GH ODV HVFDOHUDV GH (O 2DVLV VH GLHURQ F
YHJHWDULDQD HQ HO EDUULR 3RU OR WDQWR OD JHQWH TXH SDUV
FRFLQD PµYLO VDEHQ GH GµQGH YLHQHQ ORV DOLPHQRV FµPR

&XDQGR QR HVW£ WUDEDMDQGR OD FRFLQD VH JXDUGD HQ OD HVFX
KDFH UHFUULGRV HVSHF`ÉFRV ÈMRV HO UHFUULGR FDPELD V

(O SHUVRQDO GH OD FRFLQD OD KD SUHVWDGR D GLIHUHQWHV OX
%RVTXH &HQWUR GH 6DOXG FDOOH \$GHP£V OD FRFLQD HV PX
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\$ H[FHSFLµQ GH HOOD ORV DOLPHQWRV XWLOL]DGRV SRU OD FRFL
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\$ YHFHV YDQ SLGLHQGR SXHUWD D SXHUWD D ODV WLHQGDV
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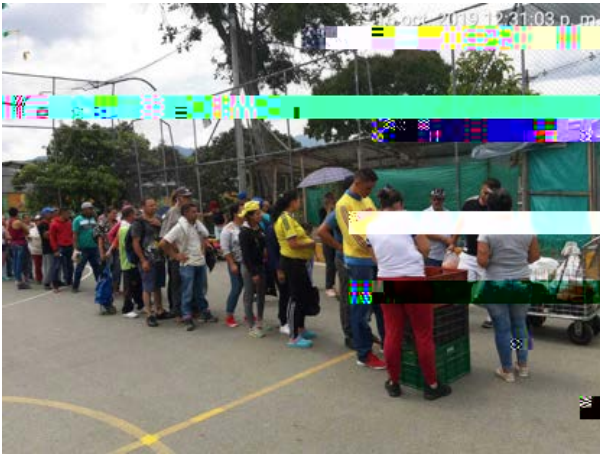
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ERUQ LQ \$SDUWDGµ \$QWLRTXLD :KHQ
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IDPLO\ WR PRYH WR 0HGHOO`Q 'XH WF
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WRZQ FDOOHG)URQWLQÈQLVKHØKPH\UK
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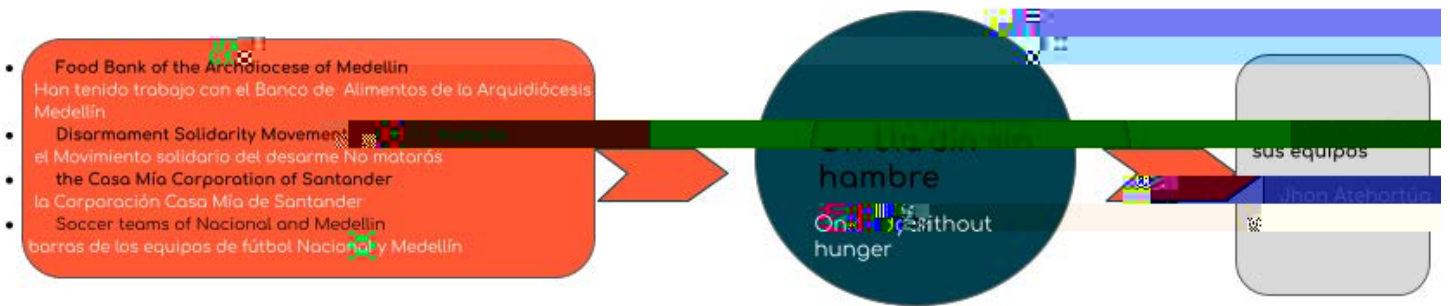
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3ODJD VHDFUFLQJ IRU KHOS RQ :HGQHVGDV \$OWKRXXJK WKH\KDG
DV WKH RI "aP°€ RIZ `p†GDWQHR@À b "cçC K H(+P`tQ O Fg(0^c,,]@p@DR,,



LPDJH

2WKHU DFWLYLWLHV SURPRWHG E\ 2QH 'D\ :LWKRXW +XQJHU
 ,Q DGGLWLRQ WR PDUNHW GHOLYHU\ GD\V WKH\ SURPRWH FHOHE
)DPLO\ 'D\ &KULVWPDV FHOHEUDWLRQV DQG D VSRQVRU SODQ IRU
 RWKHU DVVRFLDWLRQV XQLYHUVLWLHV HQWLWLHV WKDW RIIHU
)RRG VRXUFH DQG VXSSRUWLQJ RUJDQLJDWLRQVH

WKH)RRG %DQN RI WKH \$UFKGLRFHVH RI OHGHOOHQ
 WKH 'LVDUPDPHQW 6ROLDULW\ 0RYHPHQW 1R PDWDU£V
 WKH &DVD 0^oD &RUSRUDWLRQ RI 6DQWDQGHU



GLDJUDP

-KRQ \$WHKRUW¼D 9LYR HQ 0RUDYLD GHVGH KDFH D³RV 1DF⁻HO
 PL SDGUH IXH DVHVLQDGR SRU OD JXHUULOOD OR TXH REOLJµ D P
 YLROHQFLD HQ HO EDUULR D ORV D³RV PLIDPLOLD \R QRV WUD
 \$OO⁻ WHUPLQ« PLV HVWXGLRV GH EDFKLOOHUWR \EWHPLDULSµ FDWRV
 DJUHVLµQ HQ HO EDUULR SDUD TXH OD JHQWH TXH VH KDE⁻D LGI

9 3UHJXQWD JX^D \ UX WLDG P Q W R G R O W J L R F O D D Q
PHWKRG RORJLFDO URDGPDS

3UHJXQWDXLIGLDQJ TXHVWLRQ

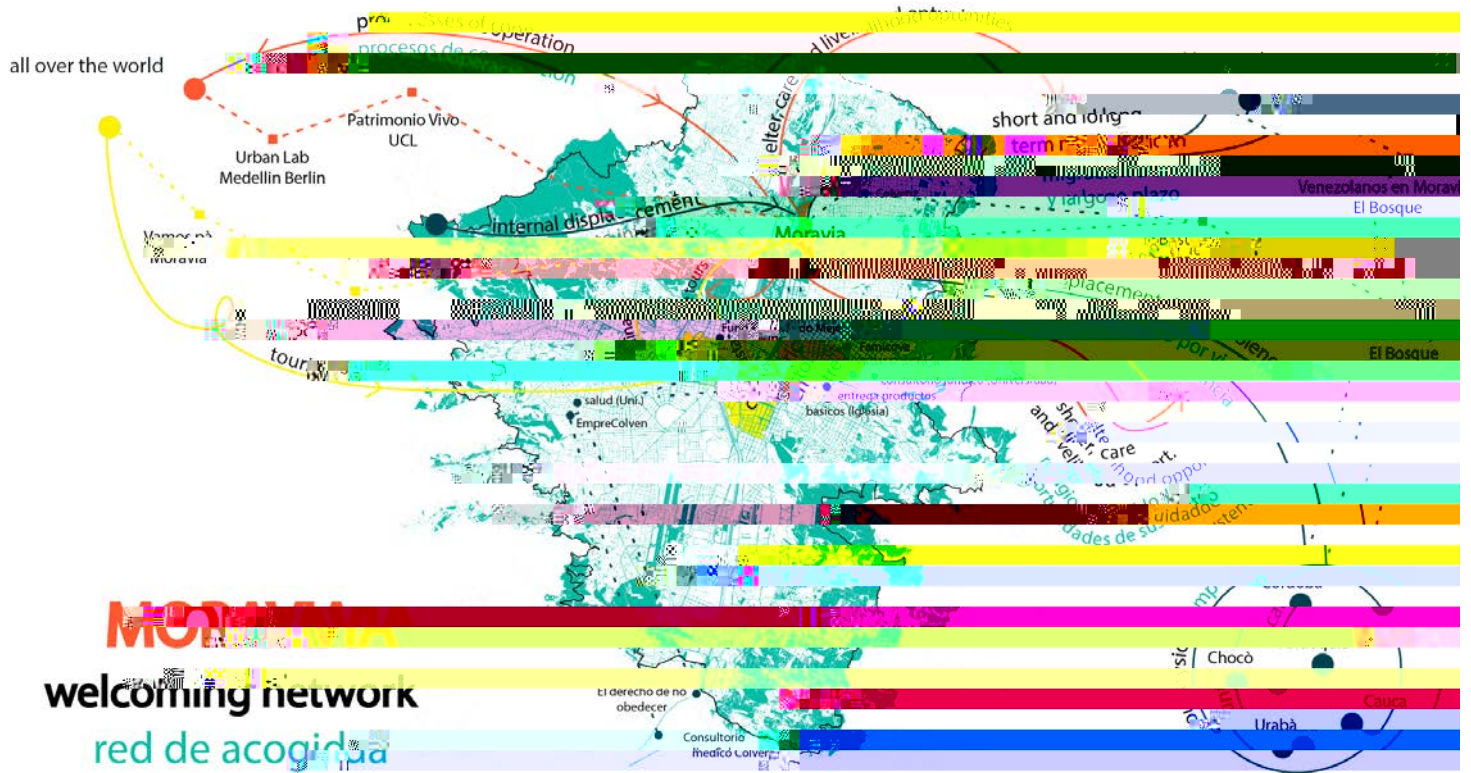
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VRFLR VSDWLDO WUDQVIRUPDWLRQ WKDW LPSURYHV WKH TXDOL
GHIHQVH RI WKH WHUULWRU"

•&µPR YLVLELOLJDU \ DSURYHFKDU ODV SU£FWLFDV GH FXLGDGR \
WUDQVIRUPDFLµQ VRFLRHVSDFLDO TXH PHMRUH OD FDOLGDG GH Y
QHJRFLDFLµQ SDUD OD GHIHQVD GHO WHUULWRULR"

3ODQ GH WUDEDMORPHWKRG RORJLFDO URDGPDS

7KH PHWKRG RORJ\ DGRSWHG E\ WKH JURXS VWHPPHG IURP WZR SUL
WKH SURFHVV ZKHUHE\ WKH JURXS FRQVLVWHG RI LQGLYLGXDOV
JHQHUDWH WKH UHVHDUFK TXHVWLRQ DQG WDFNOH LW 6HFRQGO\
XSRQ WKH ZRUN GRQH E\ ODVW \HDU"V JURXS DQG WKH FDUH V\

6WHS 5HWURVSHFWLRQ GLVFXVVLRQ GHEDWHV ZLWK SDUWQ
7KHUSDUD JNOH HWL \$@P"Q WDFNOH



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6WHS ,GHQWLW\ GLVFXVV DQG PDS IRRG DV WKH PDLQ WUDMHFWRU
 FROOHFWLYH PDSSLQJ
 &RPPXQLW\ IRRG SUDFWLFHV WR FDUH IRU DQG VWD\ LQ WKH WH
 NLWFKHQV DQG RWKHU SURMHFWV VXFK DV OHJXPH GHOLYHULHV
 GLVFXVLRQV RI WKH SUHYLRXV VWDJH 7KXV IRRG EHFDPH WKH P
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'LDJUDP

7KLV LGHD RI EXLOGLQJ DQG HQKD
HFRV\VWHP RI ZHOFRPLQJ RULJL
DVVXPSWLRQV FRQWDLQHG LQ W
SURWHFWLRQ RI LQKDELWDQWV DQ
OHGHOOHQ 7KLV SROLF\ LQGHHG L
IURP ZKLFK D VWUXFWXUDO UHVLV
DQG VWLOO KDV WR EHJLQ &HUWD
PXQLFLSDOLW\ WKDW FDUH SUDFWL
OLNH KXPDQV VRFLDO FXOWXU

3P XHO€ € WV

(VWUDWHJLDV GBLQDWHUJLHQFRJQ QWHUYHQWLRQ

9LVLRQHM LRQV

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FRPSRXQG WKHPVHOYHV LQWR DQ HFRV\VWHP RI ZHOFRPLQJ WR G
WKDW PDNHV LW DOLYH

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ODV HFRQRP`DV «WLFDV LQWHJUHQ XQ HFRVLVWHPD GH DFRJLGD S
KDFH YLYLU

3ULQFLSULRQVFLSOHV



5HVLVWDQFH DV PDNLQJ YLVLEOH ZKDW LV LJ
/D UHVLVWHQFLD FRPR IRUPD GH KDFHU YLVLEO

5HVLVWDQFH DV DGYDQFLQJ SURSRVDOV DQG
/D UHVLVWHQFLD FRPR DYDQFH GH SURSXHVWD



5HVLVWDQFH XVHV WKH OHYHU RI LQVWLWXV
GRPLQDQW QDUUDWLYHV DV LQ HFRV\VWHPV IR
/D UHVLVWHQFLD FRPR XVR GH OD SDODQFD GH
KDFNHDU ODV QDUUDWLYDV GRPLQDQWHV FRPR
GH ORV KDELWDQWHV

2EMHWLEYNRFWLYHV

6KRUW WHUP (QKDQFH DQG PDNH YLVLEOH H[
\$ FRUWR SODJR OHMRUDU \ KDFHU YLVLEOHV OI

/RQJ WHUP 6WUHQJWKHQ HFRV\ VWHP HFRQRPL
ORQJ WHUP DQG VWUXFWXUDO DOWHUQDWLYHV
UHSUHVHQWHG E\ WKH UHQRYDWLRQ SODQ
\$ ODUJR SODJR)RUWDOHFHU ODV HFRQRP`DV G
RIUHFHU DOWHUQDWLYDV HVWUXFWXUDOHV \ D O
TXH UHSUHVHQWD HO SODQ GH UHQRYDFLµQ

'LUHFWUXLFGHVOLQH V

6KRUW 7RUVKHK VKRUW WHUP WR H[SDQG H[LVWL
RI FDUH IRVWHULQJ WKH LQWHJUDWRQ RI GLII
WKHLU YLVLELOLW\ LQ WKH SXEOLF VSDFH Z
LQIRUPDWLRQ RQ FDUH SUDFWLFHV DQG PDNH
VSDFHV DQG WKH \$VWUHHWV RI FDUH% DQG SURY
IRU WKH H[LVWLQJ SURJUDPV 7R GR WKDW ZH
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&RUWR SODJRH (Q HO FRUWR SODJR SDUD DPSOL
H[LVWHQWHV IRPHQWDQGR OD LQWHJUDFLµQ GH
YLVLELOLGDG HQ HO HVSDFLR S¼EOLFR TXHUHP
ODV SU£FWLFDV GH FXLGDGR \ KDFHUODV YLVLE
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0LG ORQJ7KHUWHFRQG SULQFLSOH ZKLFK LV WF

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6SHFL^ËF F DVHV WKDW LOOXVWUDWH WKH WKHPH LQWH



'LDJUDP

7DEOD GH F~~X~~DE~~D~~GIRVI & DUH
7KH WDEOHV RI FDUH DUH SRVLWLRQHG DW WKH LQWHUHVFWLRQ F
SXUSRVHV 7KH\ FDC~~E~~EHGXS~~R~~QV VRU PRELOH IDFLOLWLHV IRU WKH
SUDFWLFHV 7KHVH LQGHSHQGHQW WDEOHV ZLOO EH SURYLGHG

'LDJUDP

%XW WKH\ ZLOO DOVR VHUYH DV LQIR SRLQWV IRU WRXULVWV DQG
QR IDPLO\ QHWZRUN QRU LQIRUPDWLRQ DERXW WKH VXSSRUW WK
RIIHU WKHP SURYLGLQJ D SODFH IRU WKH WRXULVWV DQG WKH O
NQRZOHGJH

/DV PHVDV GH DWHQFLµQ VH VLW¼DQ HQ OD LQWHUVHFFLµQ GH GLI
SURSµVLWRV 3XHG HQ XWÈORMDRVRFRFRRSWQWRFLRQHVPµYLOHV
SU£FWLFDV DVLVWHQFLDOHV \D TXH HVWDV PHVDV LQGHSHQGLHG
\ HVSDFLR GH DOPDFHQDPLHQWR

3HUR WDPEL«Q VHUYLU£Q FRPR SXQWRV GH LQIRUPDFLµQ SDUD OR
SURORDFLR DRP R HQ OH DV SDUD TXH ORV DWXULVWV DRFLGH VRE

'LDJUDP

:LWK DOO WKH DQDO\VLV WKDW ZH PHQWLRQH LQ WKH WUDMHFWUR
WHUP LQWHUYHQWLRQV LQ WKH ZKROH DUHD RI ORUDYLD

\$OWRJHWKHU RXU LQWHUYHQWLRQ SURSRVDOV DUH DLPHG WR HQ
HFRV\VWHP RI ZHOFRPLQJ VSDFHV WR GHIHQG WKH WHUULWRU\ I
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FRUWR \ PHGLR ODUJR SODJR HQ WRGD OD JRQD GH ORUDYLD

(Q FRQMXQWR QXHVWUDV SURSXHVWDV GH LQWHUYHQFLμQ VH GL
FXLGDGR \ D FUHDU XQ HFRVLVWHPD GH HVSDFLRV GH DFRJLGD SD
TXH OR KDFH YLYLU

9,, 3URSXHVWDV SDUD HO IXWXUR XUEDQR C
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VRFLR HVSDRSDODOV IRU WKH XUEDQ IXWXUH R
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\$XQTXH OD SU£FWLFD GHOFXLGDGR ORFDO HVW£ ELHQ HVWDEOHFI
IXHUWH HO IRUPDWR GHSHQGLHQWH GH ORV GRQDQWHV JHQHUD T
VX FRQVROLGDFLµQ HQ 0RUDYLD SDUD FRQYHUWLUVH HQ SURJUD
FRPR RSRUWXQLGDGHV GH GHVDUUROOR 3RU HOOR GHEH SURGX
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M X V W U H D F K H G 0 R U D Y L D W R K D Y H H Q R X J K P D W H U L D O V W R L Q W
/ X J D U H V G H D W R Q U H F R Q R F H P R V F R P R X Q H V S D F L R R Y H K ^ F X O R I
U H F H S W L Y R F R Q L Q I R U P D F L µ Q G H F X L G D G R V H Q 0 R U D Y L D 3 R G
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