

**Academic Board**

**Tuesday 13 September 2022<sup>1</sup>**

**MINUTES**

**Present:** Dr Michael Spence, President and Provost (Chair).

Dr Ali Abolfathi; Mr Adnan Ali; Professor Lynn Ang; Dr Seth Anziska; Professor  
Valentina Arena; Professor Kathleen Armour; Professor David Attwell; Professor Jan

Professor Lily Kahn; Professor Mark Calderon; Dr John Kelsey; Dr Maki Kimura;



**Part II: Matters for Discussion**

**64 UCL STRATEGIC PLAN 2022-27: EDUCATION COMMITTEE NOTE ON EDUCATION PRIORITIES AND PROGRAMMES; SIZE AND SHAPE (Paper 9-42)**

- 64.1 As context to the strategy conversation, the Provost gave an overview of the current financial position. In view of the relatively fixed nature of key elements of the income stream, particularly the home student fee, UCL would need to identify and remove unnecessary costs if it wished to invest in its institutional priorities. Those priorities included staff pay, digital infrastructure, and the physical estate. The latter referred to the more efficient use of the current footprint and the delivery of existing commitments, including mandatory compliance and other necessary repairBp1 108.02 1 0 7 taø home student fee,



Historically there had been a tendency to

64B.8 The vote was as follows:

Yes	116 votes	64%
No	48 votes	27%
Abstain	17 votes	9 %

64B.9 After the officially-scheduled end of the meeting, members of Academic Board who had stayed on debated how this vote was to be understood and whether this