



## COUNCIL

Tuesday 8 July 2014

## MINUTES

### PRESENT:

Sir Stephen Wall (*Chair*)

Professor Michael Arthur  
(*President and Provost*)  
Mr Mohammed Zayyan Butt  
Ms Philippa Foster Back  
Mr Keir Gallagher  
Mr Simon Melliss (*Treasurer*)  
Dr Gill Samuels  
Professor Chris Thompson

Professor David Attwell  
Mr Ven Balakrishnan  
Lord Clement-Jones  
Dr Martin Fry  
Dr Saladin Meckled-Garcia  
Ms Vivienne Parry (*Vice-Chair*)  
Dr Stephanie Schorge  
Professor Maria Wyke

*In attendance:* Professor Stephen Caddick (Vice-Provost (Enterprise)); Mr Andrew Grainger (Director of UCL Estates) [*for Minute 146*]; Mr Phil Harding (Director of Finance and Business Affairs); Dame DeAnne Julius (Chair-elect); Mr Omar Khan (Ethics, Environment & Operations Officer-elect, UCLU) [*for Minutes 117-125*]; Mr Rex Knight (Vice-Provost (Operations)); Mr Lukmaan Kolia (Education & Campaigns Officer-elect, UCLU) [*for Minutes 117-125*]; Mr Nick McGhee (Acting Secretary to Council); Professor David Price (Vice-Provost (Research)); Professor Anthony Smith (Vice-Provost (Education)); Professor Sir John Tooke (Vice-Provost (Health)) and Mr Martin Walsh (Commercial Director, Finance and Business Affairs) [*for Minute 146*].

Apologies for absence were received from Dame Nicola Brewer (Vice-Provost (International)), Ms Carol Lake, Ms Katharine Roseveare, Professor Nick Tyler and Baroness Warwick.

*Key to abbreviations used in these Minutes:*

DARO	Development and Alumni Relations Office
FC	Finance Committee
HEFCE	Higher Education Funding Council for England
IoE	Institute of Education
IoO	Institute of Ophthalmology
MEH	Moorfields Eye Hospital
OFSTED	Office for Standards in Education
REF	Research Excellence Framework
SLMS	School of Life and Medical Sciences
UCLU	

<b>Preliminary Formal Business</b>
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**117 DECLARATION OF INTERESTS**

***Noted***

- 117.1 Any member of Council who had (or who knew of a family member who had) a material, personal, financial or other beneficial interest in any item on the Agenda was requested to declare that interest at the beginning of the meeting in order that such declaration could be recorded in these minutes. No such interests were declared.

**118 QUEEN'S BIRTHDAY HONOURS 2014**

***Noted***

- 118.1 APPENDIX C 6/90 (13-14) a paper detailing members of the UCL

***Reported***

- 118.2 On behalf of Council the Chair congratulated all those concerned.

**119 MINUTES**

***Approved***

- 119.1 The Minutes of the Council meeting held on 20 May 2014 [*Council Minutes 98-116, 2013-14*] were confirmed by Council and signed by the Chair.

**120 FINANCE COMMITTEE MINUTES**

***Noted***

- 120.1 The draft Minutes of the Finance Committee meeting held on 10 June 2014.

**121 MATTERS ARISING FROM THE MINUTES**

*[See Minutes 122, 125 and 140 below]*

<b>Matters for discussion</b>
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122 **PROVOST'S BUSINESS**

*Received*

122.1 An oral report from Professor Michael Arthur, President and Provost.

122A **Dean of Faculty of the Built Environment**

*Reported*

122A.1 Professor Alan Penn had been reappointed Dean of the Faculty of the Built Environment with effect from 1 September 2014 for a period of five years.

122B **UCL Academy**

*Reported*

122B.1 A report on the governance arrangements for the UCL Academy was at APPENDIX C 6/109 (13-14) [see Minute 140 below]. A report to the







126 **UCLU REPORT**

***Received***

- 126.1 Oral reports from Mohammed Zayyan Butt, Ethics, Environment and Operations Officer, and Keir Gallagher, Education and Campaigns Officer, UCLU.

***Reported***

- 126.2 Notable UCLU initiatives in 2013-14 had included: campaigns relating to Assistants; the development of a London NUS structure to provide a pan-London voice for students; working with the Registry on the development of a UCL Fitness to Study policy and the capturing of data in relation to students with responsibilities as carers; and the development of an Estates and Funding Strategy and an HR action plan for UCLU staff. Other notable achievements included the reintroduction of the Varsity Forum, the creation of a sustainability framework for





**Reported**

130.2 The Director of UCL Estates would be invited to an autumn meeting of the Council to discuss the risk presented by HS2.

**131 ESTATES AND FUNDING STRATEGY**

**Received**

131.1 APPENDIX C 6/99 (13-14) a review of funding options in respect of Strategy, prepared by external advisers KPMG in consultation with UCL officers.

**RESOLVED** on recommendation of Finance Committee

131.2 **That the proposal for UCL officers to progress plans for securing borrowing of circa £300 million as projected in financial modelling undertaken to date be approved.**

**132 FINANCIAL REGULATIONS – AMENDMENTS**

**Received**

132.1 APPENDIX C 6/100 (13-14) the revised UCL Finance Regulations.

**RESOLVED** on recommendation of Finance Committee

132.2 **That the revised Financial Regulations and the process for approving changes in the future be approved.**

**133 HEFCE FINANCIAL FORECASTS**

**Received**

133.1 APPENDIX C 6/101 (13-14) the annual accountability returns to be submitted to HEFCE, including financial forecasts for 2014-15 to 2016-17 and an update of the 2013-14 position submitted in December 2014.

**RESOLVED**

133.2 **That the annual accountability returns to be submitted to HEFCE be approved.**

**134 CENTRAL CAMPUS CONSTRUCTION LOGISTICS**

**Received**

134.1 APPENDIX C 6/103 (13-14) a business case to procure a logistics partner to manage construction logistics and minimise the impact

works  
during the Central Campus Capital Programme.

**RESOLVED** *on recommendation of Finance Committee*

134.2           **That the proposal to procure a logistics partner to manage construction logistics be approved.**

### 135 CHARLES BELL HOUSE / MAPLE STREET

**Received**

135.1           APPENDIX C 6/104 (13-14) requests for additional funds of £3.3m to be added to the existing costs of £13.7m for the refurbishment of the Charles Bell House, and to enter into a lease for 4-8 Maple Street and to approve fit out estate costs of £2.25m in order to relocate the Division of Psychiatry from Charles Bell House.

**RESOLVED** *on recommendation of Finance Committee*

135.2           **That the proposals for additional funds for refurbishing Charles Bell House and leasing 4-8 Maple Street be approved.**

### 136 GAS AND ELECTRICITY

**Received**

136.1           APPENDIX C 6/105 (13-14) a proposal that UCL extend its current contract with The Energy Consortium.

**RESOLVED** *on the recommendation of Finance Committee*

136.2           **That the proposal for UCL to extend its existing energy purchasing arrangement for two years be approved.**

### 137 INSTITUTE OF OPHTHALMOLOGY

**Received**

137.1           APPENDIX C 6/106 (13-14) proposals in relation to the relocation of the Institute of Ophthalmology (IoO) with its key partner Moorfields Eye Hospital (MEH), from the existing site at Bath Street / City Road.

**RESOLVED** *on the recommendation of Finance Committee*

137.2           **That the proposal to progress to the next stage of planning to relocate IoO and MEH to a single site at an estimated cost to UCL of £25m, and further professional fees of up to £10m to reach the construction tender stage, be approved.**



