



<p>Preliminary Formal Business</p>

1 DECLARATION OF INTERESTS

Discussion

- 1.1 Any member of Finance Committee who had (or who knew of a family member who had) a material, personal, financial or other beneficial interest in any item on the Agenda was requested to declare that interest at the beginning of the

relating to progress towards philanthropic contribution targets.

- 6.5 FC welcomed the proposed adoption of the Ross-Case campaign counting standards, and the consequent increased clarity in management information. It was nevertheless suggested that in any future presentation the data under the Ross-Case convention should be presented alongside a broader, less narrowly-defined picture of progress with the campaign.

7 FINANCIAL BENCHMARKING

Received

- 7.1 APPENDIX FC 1/06 (14-15) – a financial benchmarking analysis against comparator institutions.
- 7.2 An oral report from Mr Phil Harding, Director of Finance and

12 **INVESTMENTS COMMITTEE ANNUAL REPORT**

Received

12.1 APPENDIX FC 1/11 (14-15) – the Investme